## Our employees shape our future



[^0]
${ }^{32}$ Included are trainees and students in dual studies.
${ }^{33}$ The values refer to the total number of departures: including retirements, expiring fixed-term contracts, termination of training contracts, etc.
${ }^{34}$ The turnover rate in the commercial sector is usually slightly above that in other business sectors.
${ }^{35} \mathrm{All}$ employees of TAG have a statutory right to parental leave.
${ }^{36}$ Included is the return in the year under review (where parental leave starts at different times).
${ }^{37}$ Included are those employees whose return to work after parental leave was agreed.

|  | Unit | Germany |  | Poland |  | GRI |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2023 | 2022 | 2023 | 2022 |  |
| Training/staff development |  |  |  |  |  |  |
| Average hours of training per employee per year | hours | 8 | 8 | 21 | 13 |  |
| Average hours of training per manager | hours | 21 | 17 | 20 | 15 | 404-1 |
| Average hours of training remaining workforce | hours | 7 | 7 | 21 | 12 |  |
| Employees with performance appraisals ${ }^{38}$ | \% | 90.0 | 90.0 | 100.0 | 100.0 | 404-3 |
| Health and occupational safety |  |  |  |  |  |  |
| Workplace accidents recorded | number | 56 | 41 | - | 1 |  |
| Lost days due to workplace accidents ${ }^{39}$ | days | п.a. | 738 | - | 3 | 403-2 |
| Work-related fatalities total workforce | number | - | - | - | - | 403-9 |
| Absence rate ${ }^{40}$ | \% | 8.8 | 10.8 | 4.2 | - |  |
| Diversity of management ${ }^{41}$ |  |  |  |  |  |  |
| female | \% | 44.6 | 38.1 | 55.1 | 48.4 |  |
| male | \% | 55.4 | 61.9 | 44.9 | 51.6 |  |
| under 30 years of age | \% | 0.9 | 0.8 | - | 3.9 | 405-1 |
| 31-50 years of age | \% | 66.1 | 67.8 | 53.0 | 85.6 |  |
| over 50 years of age | \% | 33.0 | 31.4 | 45.0 | 10.4 |  |
| Diversity of employees overall |  |  |  |  |  |  |
| female | \% | 48.4 | 48.0 | 72.8 | 68.6 |  |
| male | \% | 51.6 | 52.0 | 27.3 | 31.4 |  |
| under 30 years of age | \% | 12.5 | 13.3 | 30.8 | 24.4 |  |
| $31-50$ years of age | \% | 51.5 | 49.9 | 63.0 | 63.8 |  |
| over 50 years of age | \% | 36.0 | 36.8 | 6.2 | 11.8 |  |
| Total employees post-WWII generation (1946-1955) | \% | 1.2 | 1.3 | - | - | 405-1 |
| Total employeesbaby boomer generation (1956-1964) | \% | 13.1 | 15.5 | 3.0 | 3.8 |  |
| Total employyes Generation X (1965-1979) | \% | 38.6 | 38.8 | 15.0 | 14.1 |  |
| Total employees Generation Y (1980-1993) | \% | 34.5 | 32.7 | 56.0 | 57.7 |  |
| Total employees Generation Z (1994-present day) | \% | 12.6 | 11.6 | 26.0 | 24.4 |  |
| Average age of employees | years | 44.6 | 44.8 | 36.0 | 35.7 |  |
| Proportion of disabled employees | \% | 4.8 | 4.1 | 0.5 | 0.6 |  |
| Remuneration/Gender-Pay-Ratio |  |  |  |  |  |  |
| Gender-Pay-Ratio total (without management board) ${ }^{42}$ | \% | 99.9 | 99.8 | 89.7 | 87.8 |  |
| Gender-Pay-Ratio management (without management board) | \% | 89.7 | 85.2 | 97.4 | 97.8 |  |
| Gender-Pay-Ratio (remaining workforce) | \% | 104.9 | 103.4 | 92.7 | 90.2 |  |
| Ratio of Managament Board remuneration to average employee remuneration ${ }^{43}$ | $x$ times | 10.7 | 10.9 | 7.9 | n.a. |  |

${ }^{38}$ Usualy, an appraisal interview is held once a year to assess performance and development opportunities. The percentage of employees who have actually had the interview is not yet recorded in detail (estimated rate: over 90\%).
${ }^{39}$ Days lost due to workplace accidents were not recorded separately in 2023 due to a change in data transmission by the health insurance funds. They are included in the included in the absence rate.
${ }^{40}$ The value refers to incapacity for work of any kind (including accidents at work, occupational diseases), excluding time off (leave, studies, maternity, parental leave, special leave, spa treatment, reintegration), excluding the chronically ill.
${ }^{41}$ The values refer to the $1^{\text {st }}$ and $2^{\text {nd }}$ management level below the Management Board ( $1^{\text {st }}$ management level: heads of real estate management (LIMs) and department heads, $2^{\text {nd }}$ management level: team leaders).
${ }^{42}$ The values refer to all employees.
${ }^{43}$ The values refer to the basic salary of the employees and the fixed remuneration of the Management Board.


[^0]:    ${ }^{30}$ The basis here is the number of employees (1,299 in Germany and 400 in Poland excl. associates) as of 31 December 2023. The number of employees in the 2023 Annual Report is calculated in accordance with the regulations of the German Commercial code (HGB) (total: 1,816, of which 1,221 in Germany and 595 in Poland incl. associates).
    ${ }^{31}$ Not included are employees who are employed in a so-called mini-job.

